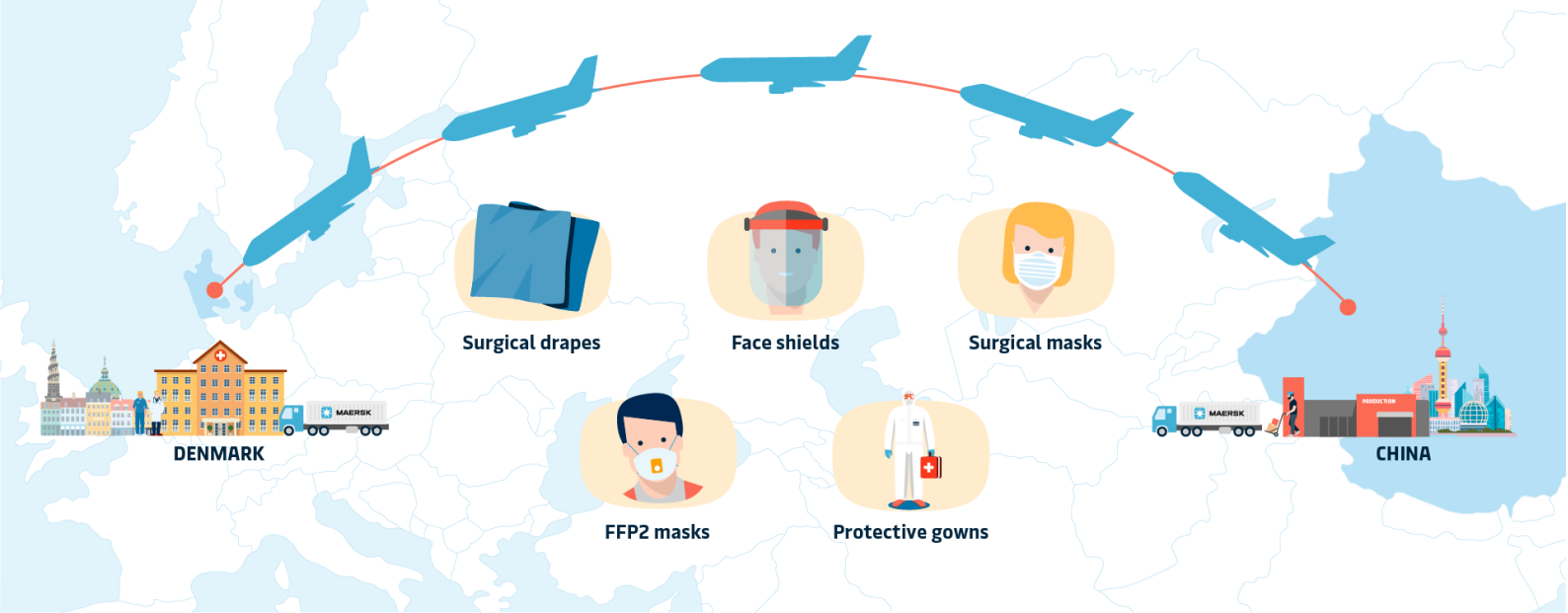


An air bridge and supply chain operation to secure delivery of protective equipment to health care workers in Denmark



A.P. Moller Group to deliver critical Personal Protective Equipment (PPE) to Danish health care workers

A.P. Moller Holding and A.P. Moller - Maersk are planning to establish the Maersk Bridge: an air bridge and supply chain operation to secure delivery of protective equipment to health care workers in Denmark and reduce the risk of transmission of Covid-19 in Danish hospitals. The operation takes place in close coordination with Danish hospitals.

As the Covid-19 virus has spread globally, most authorities have struggled to source PPE (personal protective equipment) for employees in the health care sector. PPE saves lives in the health care industry because (i) if health care workers contract the virus their own health is at risk (ii) infected health care workers risk transmitting the virus to other patients in the hospitals (iii) transmission of the virus among health care workers reduces overall hospital capacity.

The Maersk Bridge project covers the sourcing and transportation of PPE from China to Denmark, to meet the immediate and very pressing needs of Danish hospitals. The first order is expected to include a large number of masks, face shields, protective gowns and surgical drapes. It is expected to arrive to Copenhagen in the next week, subject to permits. The team is planning to facilitate similar shipments on a fortnightly basis over the coming months, if the first shipment is successful.

Head of A.P. Moller - Maersk Public Affairs in China, Jens Eskelund says: "Due to the high global demand for medical supplies and the limited airfreight capacity available, we have had to be very agile and creative to come up with solutions. We were able to respond and build scale very rapidly by bringing together colleagues from across different parts of the Group, including from functions covering Public Affairs, procurement, freight forwarding and air chartering, based in different locations."

The Maersk Bridge project has been developed as a response to a request from Rigshospitalet to A.P. Moller Holding to help them source PPE. After A.P. Moller Holding had success with securing the first order, the project turned into a much bigger operation, to find ways to support the entire health care system in Denmark.

The Maersk Bridge developed from an initial idea to delivery of cargo over a two week period in close coordination with RegionH (Region Hovedstaden). RegionH is responsible for the selection of material, review of supplier certificates and quality control of all material. The Maersk Bridge team is responsible for the sourcing of suppliers, the procurement of goods (after RegionH

has confirmed the quality of the material), arranging permits, transport, logistics. There are still ongoing risks related to permits to get supplies out of China and there are other risks related to the sourcing and quality of equipment.

"The health service in Denmark is in serious need of masks and protective suits, so we can protect our hardworking doctors and nurses against the Covid-19. A.P. Moller Holding is reacting really quickly. I know that many employees in A.P. Moller Holding and A.P. Moller - Maersk, in both Denmark and China, have worked hard to develop this solution which brings masks and suits from the other side of the world and gets them to hospital wards across Denmark. The collaboration is excellent, and we are very grateful for that," says Martin Magelund, Director at Rigshospitalet and responsible for Denmark's coordination and sourcing of protective equipment and critical goods.

CEO of A.P. Moller Holding Robert M. Uggla says: *"I have enormous respect and gratitude for the work carried out in the hospitals. When we heard that doctors, nurses and other health care workers were running out of critical PPE, we felt compelled to do our utmost to leverage our own Group's network and capabilities to support them. It's still too early to tell if we are successful, but I'm very humbled that we are able to cooperate with Rigshospitalet and RegionH to support the health care system. We all acknowledge the challenges of sourcing equipment, as many governments are chasing the same products. We realise mistakes are likely to be made in the coming weeks, but we are all committed to finding solutions. Let me also express my gratitude to colleagues in China. They are moving mountains right now to help Danish health care workers."*

For further information, please feel free to contact info@maerskbridge.com

THE A.P. MOLLER GROUP

The A.P. Moller Group consists of A.P. Moller - Maersk, Maersk Drilling, Maersk Tankers, Maersk Product Tankers, KK Wind Solutions and A.P. Moller Capital. A.P. Moller Holding is the parent company of the Group. A.P. Moller Holding is also a financial investor, an incubator of new initiatives and platforms and a large owner of Danske Bank.

The Group holds shared values, a common heritage and a close association to the Maersk name. We aspire to benefit from our pool of talent, industrial relationships and know how. The A.P. Moller Group is controlled and led by the Maersk family.